

## Appendix B – Exception Report : Corporate Risks (22/10/20)

### Corporate Risk 264 – COVID-19

Risk ID	Risk Title	Risk Level	Risk Category	Risk Description	Directorate	Service Area	Project Name	Responsible Officer	Updater	2 Months Overall RAG	Prev Overall RAG	Current Overall RAG	Last Updated	Active
264	COVID-19	Corporate	Operational	If we fail to carry on providing a co-ordinated and joined-up response to Covid-19 and make the best use of our workforce and available resources, then : we will be unable to protect vulnerable people and meet demand for key services, such as social care; there will be disruption to services and supplies, including food supplies; we will not be supporting critical services, key workers and local businesses sufficiently to limit the impact of the virus.	-	-	-	Adam.Hill	Richard.Rowlands	Red	Red	Red	21-OCT-20	Yes

### Open Control Measures and Progress Update.

Control Measure Description

#### Progress to Date

Progress to Date	Created By	Date Created
Swansea Council Will Continue To Provide Parents And Carers With Free School Meal Support During The Half-Term, Christmas And Easter School Holidays As A Result Of Welsh Government Guaranteeing Free School Meal Provision For All School Holidays Up To And Including Easter 2021.	Richard.Rowlands	21-OCT-20
The Council Has Secured More Than £5.6m Of Welsh Government Support To Do All We Can To Support Homeless People Through The Pandemic By Providing Homes And Social And Mental Health Support.	Richard.Rowlands	21-OCT-20
Job Support And Training For People Hit By Pandemic. People Who Have Lost Their Jobs During The Coronavirus Pandemic Are Being Assured And Provided With Support And Training Through Swansea Working, The Councils Employability Service, To Help Them Back Into The Workplace.	Richard.Rowlands	21-OCT-20

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Control Measure Description Provide Council-led to support to local businesses, e.g. advice, grants and rate relief.

### Progress to Date

Progress to Date	Created By	Date Created
Grants Made Available For Swansea Cultural And Creative Freelancers. Swansea Council Offering A New Round Of Grants To Help Freelance Workers In The Cultural And Creative Sectors Through The Pandemic. The Funding - In The Form Of One-Off £2,500 Payments.	Richard.Rowlands	21-OCT-20
Swansea Council'S Public Health Team Has Been Visiting Venues Across The City In Sept And Oct To Provide Advice And Support For Businesses Operating Under The New Welsh Government Covid-19 Regulations.	Richard.Rowlands	21-OCT-20
Business In The City Have Received Almost £100m In Support During The Coronavirus Crisis From Us And Welsh And Uk Government Schemes. More Than 4,000 Businesses In Swansea Have Shared £50m In Funding Under The Welsh Government'S Business Grant Scheme Which Was Administered By Swansea Council. Retail Shops, Hairdressers, Gyms, Restaurants, Cafes And More Received Cash Pay-Outs Of Up To £25,000. Around 2,000 Smaller Businesses In Swansea Also Had Their Business Rates Scrapped This Year As Part Of A Scheme Worth Up To £35m.	Richard.Rowlands	18-SEP-20
The Council'S Licensing Teams Have Been Out And About Advising Businesses On How To Ensure They Are Doing The Right Thing And Operating Correctly To Help Keep Their Staff, Customers And Swansea Safe. They Are Advising Businesses That Whether They'Re Opening Indoors Or Outdoors, They Have To Make Sure They'Re Working In Line With Recently-Updated Welsh Government Guidance. In Particular They'Re Asking Businesses To Remember That The Guidance States "Table Service Only, Where Reasonable And Practicable. Standing Consumption Is Only Allowed At Tall Tables."	Richard.Rowlands	26-AUG-20
The Council Has Provided Further Support To The Hospitality Industry By Removing Licensing Costs For Tables And Chairs On City Centre Pavement Cafes For The Rest Of The Financial Year. This Will Help Businesses As They Battle Back From Lockdown And Bring Added Life To City Centre Streets. The Move'S Been Welcomed By Swansea Bid (Business Improvement District) That'S Working With Members Across The City Centre To Help Them Secure Licenses For Offering Services On Paved Areas Adjoining Their Premises.	Richard.Rowlands	26-AUG-20
The Council Has Supported Local Businesses By Promoting The 'Eat Out To Help Out' Scheme. A Checker Website Has Been Set Up By The Council So People Can Find Out If The Restaurant Or Café Of Their Choice Is Part Of The Scheme.	Richard.Rowlands	26-AUG-20
Now That Many Hospitality And Other Businesses Across Swansea Are Re-Opening Responsibly, The Council Asked Them To Participate In An Online Survey. The Survey Is Designed To Gauge Awareness And Understanding Of The Nhs Wales Test, Trace, Protect Programme In The Swansea And Neath Port Talbot Area. The Survey Has Been Shared With Swansea Bid Members And The Local Federation Of Small Businesses.	Richard.Rowlands	26-AUG-20
The Council Is Working With Swansea Bay University Health Board And Neath Port Talbot Council To Raise Awareness Of The Nhs Wales Test, Trace And Protect Service Among Businesses Across The Region. The Council Is Helping To Run A Virtual Meet-The-Buyer Event So Swansea Businesses Can Get Involved In Building A New £11.8m School For Yg Tirdeunaw In Penlan. The Event Is Taking Place Online On July 1 2020. The Council Has Paid Out More Than £48m To More Than 3,800 Businesses Eligible For The Welsh Government Business Grant. Businesses Were Reminded That The Deadline For New Applications Is On 30 June At 5.00pm. The City Centre Reopened And Shops Made Arrangements For Queuing Systems Outside Their Doors To Ensure Social Distancing Is Maintained While Banners Have Gone Up Around The City Centre To Remind Shoppers Of The Two-Metre Rule. About 2,000 Businesses In Swansea Had Their Business Rates For The Year Scrapped To Help Them Through The Coronavirus Pandemic.	Richard.Rowlands	26-JUN-20
Agreed A Deal With Department Store Debenhams To Defer The Retailer'S Business Rates Until March 31, 2021, While The Company Applies For A Rating Review. The Decision Will Enable Debenhams To Continue Discussions With The Welsh Government Which Could Reduce Its Liability And Enable Debenhams To Access The Covid-19 Retail Rates Relief Support Scheme In Line With Other Retailers. The Council Advised The Company Has Also Been Advised To Apply To The Economic Resilience Fund. Promoted Businesses In The City Centre Offering A Delivery Service And Published A List Of City Centre Shops Currently Open. Drafted Additional Staff And Provided Businesses With Support And Information, Including On The Availability Of Uk And Welsh Government Grants And Funding, Such As Business Rates Relief, Economic Resilience Fund, Bounce Back Load Scheme, Business Interruption Loan Scheme, Among Others.	Richard.Rowlands	25-MAY-20

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Control Measure Description Work with partners to inform and reassure the public and reinforce health and social distancing messages through social and other media.

### Progress to Date

Progress to Date	Created By	Date Created
New Helpline For Bame Communities. The Council Is Supporting A New Helpline That'S Been Set Up To Help Bame Communities Through The Pandemic. The Helpline Is Being Delivered By Eyst, Women Connect First, Henna Foundation, Promo Cymru And Wales Tuc And It Aims To To Offer A First Port Of Call To Individuals From Bame Backgrounds.	Richard.Rowlands	21-OCT-20
Don'T Clock Off From Covid - Message To Workers. Workers In Swansea And Neath Port Talbot Reminded About The Importance Of Following Covid-19 Guidance On Their Way To And From Work, As Well As During Breaks.	Richard.Rowlands	21-OCT-20
Unannounced Visits To Night-Time Bars And Restaurants In The City Revealed Widespread Compliance With Social Distancing And Other Welsh Government Regulations Designed To Stem The Spread Of The Virus.	Richard.Rowlands	18-SEP-20
Households Across The City Will Soon Be Receiving Important Coronavirus Information Through Their Letterboxes. Swansea Bay University Health Board Together With Swansea And Neath Port Talbot Councils, Have Produced The Leaflet To Provide Residents With Key Advice And Details Of How To Stay Up To Date With Local Coronavirus Information.	Richard.Rowlands	18-SEP-20
As We Emerge From Lockdown, The Council Has Set Up A One-Stop Website With Advice About Redundancy Rights, Help Available To Support People Back Into Work And Details About Social Security Benefits. Due To Coronavirus, The Current Economic Slow-Down And The End Of The Job Retention Scheme In October More People In Swansea Will Be At Risk Of Redundancy. There Is Now A Page With The Coronavirus Help Section Of The Website Containing Details And Links To The Support Available.	Richard.Rowlands	26-AUG-20
Continued Daily Coronavirus Updates #Hereforswansea Along With Information On Keeping Safe Recruited, Started Work And Communicated Information On The Contact Tracing Scheme. Reminded The Public On The Need To Keep Social Distancing In Place During Sunny Weather. Reminded Restaurants, Cafés And Pubs Of Their Responsibilities To Help Prevent The Spread Of Coronavirus. Prepared The Way For The City Centre To Re-Open Alongside Swansea Bid And Other Partners, Including Making Arrangements For Queuing Systems Outside Their Doors To Ensure Social Distancing Is Maintained While Banners Are Going Up Around The City Centre To Remind Shoppers Of The Two-Metre Rule. Started A Phased Reopening Of Public Toilets To Ensure We Have Measures In Place That Focus On Hygiene And Reducing The Risks Of Spreading The Coronavirus. Working With Swansea Bay University Health Board And Neath Port Talbot Council To Raise Awareness Of The Nhs Wales Test, Trace And Protect Service Among Businesses Across The Region.	Richard.Rowlands	26-JUN-20
Issued Daily Covid-19 Updates #Hereforswansea. Communicated Stay At Home, Protect The Nhs, Save Lives Messages, Including For The May Bank Holiday #Stayhomesavelives. Virtual Call Centre Established To Provide Support To Those Vulnerable People Who Have Had To Isolate Themselves. More Than 1,600 Community Volunteers Are Now Helping Vulnerable And Isolated People Across Swansea. The Network Has Been Put Together By Local Area Coordinators In Response To The Coronavirus Pandemic.	Richard.Rowlands	26-MAY-20

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Control Measure Description Prepare for the possibility of further COVID-19 outbreaks.

Progress to Date	Created By	Date Created
Swansea Bay University Health Board Has Launched Three New Mobile Units To Help Increase Testing Capacity In The Swansea Area - Penclawdd, Townhill And Penyrheol. The Health Board Is Also To Open A New Seven-Day-A-Week Local Covid-19 Testing Site At The Grand Theatre From Friday, 9 October.	Richard.Rowlands	21-OCT-20
The Council Is Encouraging Residents To Download The New Nhs Covid-19 App To Help Stop The Spread Of Covid-19.	Richard.Rowlands	21-OCT-20
Welsh Government National Covid-19 Firebreak Lockdown To Be Imposed - 6.00pm Friday 23 October To 9th November 2020.	Richard.Rowlands	21-OCT-20
Swansea Local Lockdown Imposed In Sept To Reduce And Reverse The Rate Of Covid-19 Infections.	Richard.Rowlands	21-OCT-20
Hospitality Premises And Other Businesses Closed Down By The Council For A Period Of Time Using Improvement Notices For Not Adhering To Covid-19 Rules.	Richard.Rowlands	21-OCT-20
Covid-19 Recovery Plan Approved At Cabinet On 15th October.	Richard.Rowlands	21-OCT-20
Our Tracing Teams Are Supporting The Nhs To Help Keep Local Communities Safe. Swansea And Neath Port Talbot Councils Have Set Up The Teams To Help Locate People Who've Come Into Contact With Those Who Test Positive For Coronavirus. And While The Number Of Positive Tests In The Area Have Been Low In Recent Weeks, The Teams Are Fully-Trained And Ready To Support The Nhs Should The Situation Change.	Richard.Rowlands	18-SEP-20
Schools Are Taking Immediate Action As Soon As It'S Known A Pupil Or Member Of Staff Has Tested Positive For Covid-19. Steps To Protect Children From The Spread Of The Virus Have Included Telling Class Groups Or Year-Groups Who've Been In Contact With A Positive Case To Self-Isolate. In Addition Letters Are Sent To Parents Of Pupils Who Were In Contact With The Positive Case Telling Them What To Do. Parents Of Other Children In The School Are Also Kept Informed By Letter.	Richard.Rowlands	18-SEP-20
Draft Covid-19 Recovery Plan Developed And Ready For Approval.	Richard.Rowlands	26-AUG-20
Now That Many Hospitality And Other Businesses Across Swansea Are Re-Opening Responsibly, The Council Asked Them To Participate In An Online Survey. The Survey Is Designed To Gauge Awareness And Understanding Of The Nhs Wales Test, Trace, Protect Programme In The Swansea And Neath Port Talbot Area. The Survey Has Been Shared With Swansea Bid Members And The Local Federation Of Small Businesses.	Richard.Rowlands	26-AUG-20
Report Prepared Providing An Assessment Of The Key Issues Following The Covid-19 Response With A Particular Focus On How We Have Collectively Managed Care Home Settings. The Report Was Discussed At The Regional Partnership Board. The Report Highlights The Main Issues, Challenges And Actions And Was Focussed On General Support To Care Homes, Managing And Preventing Infection In Care Homes, Testing, Ethics And Creating Capacity In The Nhs To Manage The Pandemic. Lessons Identified In The Report Need To Be Learned And Applied In The Future, Particularly In The Event Of Further Spikes Or Peaks In Infection. The Report Will Be Fed Into The National Review Being Undertaken By Dr John Bolton On Behalf Of The Welsh Government.	Richard.Rowlands	26-AUG-20
Swansea Bay Field Hospital - Work To Transform A Former Motor Factory Into A High-Tech Hospital Ready For Hundreds Of Beds Was Completed In Just Over A Month. The First Two Phases Of The Project Were Handed Over By Swansea Council To The Swansea Bay University Health Board (Sbuhb) In May To Help The Nhs In Its Fight Against Coronavirus. It Will Initially Have 420 Beds For Those Requiring A Short Stay, And A Discharge Lounge With 80 Seats For People Ready To Go Home, Which Can Expand To Respond To Growing Need. Work Continues So That It Will Also Have The Capacity To Provide A Further 540 Beds If Required.	Richard.Rowlands	24-JUL-20
To Support The Welsh Government'S Test, Trace, Protect Strategy, Swansea Council Is Working With Swansea Bay University Health Board And Neath Port Talbot Council To Provide A Covid-19 Testing And Contact Tracing Service For The Region Which Is Now Up And Running. This Will Help Stop The Spread Of Covid-19 In The Community With Effective And Extensive Contact Tracing And Support For People To Self-Isolate Where Required To Do So.	Richard.Rowlands	24-JUL-20



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Control Measure Description Prepare and implement a COVID-19 Recovery Plan to restart, adapt, recover and transform Council services.

### Progress to Date

Progress to Date	Created By	Date Created
Recovery Plan Approved By Cabinet On 15th October 2020.	Richard.Rowlands	21-OCT-20
Recovery Plan To Be Approved By Cabinet On 15th October 2020.	Richard.Rowlands	18-SEP-20
Draft Covid-19 Recovery Plan Developed And Ready For Approval.	Richard.Rowlands	26-AUG-20

Control Measure Description Log and share good practice and lessons learnt responding to the COVID-19 virus and share relevant data and statistics on the impact of the virus, such as those provided by ONS

### Progress to Date

Progress to Date	Created By	Date Created
Report Prepared Providing An Assessment Of The Key Issues Following The Covid-19 Response With A Particular Focus On How We Have Collectively Managed Care Home Settings. The Report Was Discussed At The Regional Partnership Board. The Report Highlights The Main Issues, Challenges And Actions And Was Focussed On General Support To Care Homes, Managing And Preventing Infection In Care Homes, Testing, Ethics And Creating Capacity In The Nhs To Manage The Pandemic. Lessons Identified In The Report Need To Be Learned And Applied In The Future, Particularly In The Event Of Further Spikes Or Peaks In Infection. The Report Will Be Fed Into The National Review Being Undertaken By Dr John Bolton On Behalf Of The Welsh Government.	Richard.Rowlands	26-AUG-20
Ons Data And Statistics On The Effects Of Covid-19 Shared With Heads Of Service Via The Teams Page. Good Practice And Lessons Learnt Captured In Coronavirus Updates #Hereforswansea To Be Shared With Audit Wales.	Richard.Rowlands	26-JUN-20

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### Closed Control Measures

Control Measure	Projected Date	Actual Date	Created By	Date Created	Updated By	Last Updated	Edit
Work With Partners To Ensure Resilient Supply Chains, Especially Food And Ppe Supply.	31-MAR-21	16-AUG-20	Richard.Rowlands	29-APR-20	Richard.Rowlands	18-SEP-20	
Work With Partners To Redeploy Staff And Seek Recruits To Critical Areas, Such As Social Care And Food Distribution To Food Banks.	31-MAR-21	16-AUG-20	Richard.Rowlands	29-APR-20	Richard.Rowlands	18-SEP-20	
Work With Partners To Support Education Teams & Schools And Provide Education / Childcare For Key Workers & Food For Children Who Get Fsms.	31-MAR-21	14-SEP-20	Richard.Rowlands	29-APR-20	Richard.Rowlands	18-SEP-20	
Work With Partners To Prioritise Demand For Key Services, Especially Social Care And Homelessness.	31-MAR-21	16-AUG-20	Richard.Rowlands	29-APR-20	Richard.Rowlands	26-AUG-20	
Provide Food, Pharmacy And Well-Being Support To Shielded Individuals Through Swansea Council Helpline, Local Area Co-Ordinators (Lac), Swansea Council For Voluntary Service (Scvs) And The Food Bank Network.	31-MAR-21	16-AUG-20	Richard.Rowlands	12-JUL-20	Richard.Rowlands	26-AUG-20	
Work With Partners To Help Increase Emergency Bed Provision Through The Conversion Of Buildings Into Field Hospitals.	31-MAR-21	07-MAY-20	Richard.Rowlands	29-APR-20	Richard.Rowlands	26-AUG-20	

### Corporate Risk 159 – Financial Control : MTFP aspects of Sustainable Swansea

Risk ID	Risk Title	Risk Level	Risk Category	Risk Description	Directorate	Service Area	Project Name	Responsible Officer	Updater	2 Months Overall RAG	Prev Overall RAG	Current Overall RAG	Last Updated ↓	Active
159	Financial Control - MTFP aspects of Sustainable Swansea	Corporate	Finance	If we fail to deliver Sustainable Swansea and maintain sufficient financial control, and in particular do not ensure we contain service overspending, then we will not be able to respond appropriately to continuing austerity, demographic pressures, increasing demand and changing public expectations. Risk added 27/03/18 following review of production of Corporate Plan 2017/22 and subsequent review of Corporate Risks. Supersedes risks CR46 and CR47. RR 19/07/19 - Description changed from 'Financial Control (Service Overspending) and Sustainable Swansea' to 'Financial Control - MTFP aspects of Sustainable Swansea' as per CMT 10/07/19	-	-	-	Ben.Smith	Jeffrey.Dong	-	Red	Red	22-OCT-20	Yes

Open Control Measures and Progress Update.

Control Measure Description COVID-19 Recovery Plan : Future Council - Finance - New MTFP.

Progress to Date

Progress to Date	Created By	Date Created
There Are Emerging Financial Trends And Risks As A Result Of Covid-19 That Will Need To Be Addressed In The Council'S Recovery Plan, Including Financial Costs, Lost Income And The Ongoing Impact And Financial Uncertainty From Covid-19. There Are Increased Pressures To Spend And A Lack Of Appetite To Make Savings And Spend Less Post Covid-19. Finally, There Is Huge And Growing Government Debt That Could Adversely Affect Future Budget Settlements And Lead To Further Austerity.	Richard.Rowlands	20-JUL-20

Control Measure Description Agreed and well established quarterly reporting plan in place to document and record at Cabinet all actions or non actions in services to contain spending

Progress to Date

Progress to Date	Created By	Date Created
Reviewed 13/07/2020- Reviewed No Change	Ben.Smith	13-JUL-20

Control Measure Description PFM (Performance and Financial Management/Monitoring) process monthly is well established and understood by all officers with appropriate escalation mechanism to S151 Officer, Chief Executive and Cabinet if non compliance

Progress to Date

Progress to Date	Created By	Date Created
Reviewed 13/07/2020 - No Change	Ben.Smith	13-JUL-20

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Control Measure Description Extant spending restrictions published to all staff and reviewed and many controls continue to be directly exercised by CMT in relation to filling vacant posts, restructures, regrades and committing contract sums

### Progress to Date

Progress to Date	Created By	Date Created
Spending Restrictions Sufficiently Worked To Nearly Balance 19-20 Budget On Underlying Basis And With One Off Gains For 19-20 For Social Care, Overall Service Underspending Occurred On A One Off Basis. This Will Be Extremely Difficult If Not Impossible To Replicate In Current Covid 19 Scenario	Ben.Smith	13-JUL-20

## Corporate Risk 261 – Post Brexit trade deal with EU

Risk ID	Risk Title	Risk Level	Risk Category	Risk Description	Directorate	Service Area	Project Name	Responsible Officer	Updater	2 Months Overall RAG	Prev Overall RAG	Current Overall RAG	Last Updated	Active
261	Post-Brexit Trade Deal with EU	Corporate	Strategic	If the Council fails to maintain preparations to do what it can to respond to the possibility that the UK will not secure a trade deal with the EU, then there may be economic and other consequences for Swansea.	-	-	-	Adam.Hill	Richard.Rowlands	Red	Red	Red	21-OCT-20	Yes

Control Measure Description Continue to maintain No Deal preparations and monitor through meetings of the Brexit Steering Group.

### Progress to Date

Progress to Date	Created By	Date Created
Meeting Of The Brexit Steering Group Held On 24th Sept. Key Points : Continue To Review And Update Business Continuity Plans, Especially Supply Chains; Keeping Updated On Information On Ports Coming Out Of Uk And Welsh Government; Undertake A Review Of Our Brexit Web Pages And Made Sure That They Are Current And Up-To-Date; Contacts Local Businesses To See What Their Needs Are In Relation To Brexit. Next Meeting To Take Place On 16th November.	Richard.Rowlands	21-OCT-20
Next Meeting Of The Brexit Steering Group Arranged For 24th Sept 2020.	Richard.Rowlands	16-SEP-20
Circulated Relevant Information To The Brexit Steering Group.	Richard.Rowlands	26-AUG-20



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Meeting Of The Cross-Council Brexit Steering Group Held On 1st July 2020. Business Continuity Plans Had Been Reviewed During 2019 But It Was Agreed That They Would Be Reviewed Again. A Joint Radio Campaign With Carmarthenshire Cc And Npt To Support Work Already Done And Raise Awareness Of The Euss Scheme And For The Need For Eu Citizens To Register. The Scripts Were Agreed With Welsh Government And The Campaign Will Run For About 8 Months. The Brexit Communications Plan Will Be Reviewed To Ensure It Remains Current And Helps Support The Euss Scheme. The Council Is Contacting Local Smes Concerning The Impacts Of Brexit And Covid-19 And An Economic Recovery Action Plan Is Being Developed. Social Care Providers Will Be Contacted To Check Progress On Euss Applications From Affected Staff And Residents. Grants Or Funding Packages That Will Come To An End Once The Transition Period Finishes Will Be Identified, Including The End Date, The Implications And Whether There Are Any Plans To Continue Funding Or Whether There Is Any Alternate Funding.	Richard.Rowlands	03-JUL-20
Maintaining A Steady State In Terms Of Our Preparations With What Is Possible As A Result Of The Ongoing Impact Of Covid-19. We Continue To Respond To Wlga And Uk / Welsh Government Guidance As Its Received.	Richard.Rowlands	02-JUN-20

Control Measure Description Understand the Impacts Of Brexit And Covid-19 on the local economy and plan economic revival and renewal through the Economy & Business stream of the Council's COVID-19 Recovery Plan.

### Progress to Date

Progress to Date	Created By	Date Created
Covid-19 Recovery Plan Approved At Cabinet On 15th October.	Richard.Rowlands	21-OCT-20
Draft Covid-19 Recovery Plan Developed And Ready For Approval.	Richard.Rowlands	26-AUG-20

Control Measure Description Continue to respond to WLGA and Welsh and UK government advice and guidance on preparations.

### Progress to Date

Progress to Date	Created By	Date Created
Attended A Meeting In October Of The Brexit Coordinators Across Wales. Key Areas Of Focus Include : Border Issues, Including Ports; Imports / Exports; Business Preparedness For 'No Deal', And; Euss Take-Up. Emerging Issues From A Grant Thornton Report On Preparedness Were Also Presented. A Report On These Matters Is Being Prepared For Cmt And Cabinet.	Richard.Rowlands	21-OCT-20
Return Q2 Update To Wlga On The Use Of Funding Provided Under The Eu Transition Fund, Euss Grant, Food Poverty Grant And Funding For The Export Health Certificates.	Richard.Rowlands	16-SEP-20
Circulated Relevant Information To The Brexit Steering Group.	Richard.Rowlands	26-AUG-20

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### Corporate Risk 269 – Local economy and Infrastructure

Risk ID	Risk Title	Risk Level	Risk Category	Risk Description	Directorate	Service Area	Project Name	Responsible Officer	Updater	2 Months Overall RAG	Prev Overall RAG	Current Overall RAG	Last Updated	Active
269	Local economy and infrastructure	Corporate	Strategic	If the local economy and infrastructure is not transformed and supported to be resilient and to take advantage of national and global trends and events and attract investment, then it will not fulfil its potential as a regional centre to raise aspirations, improve services, lift skills, improve connectivity, create well-paid employment opportunities and improve the well-being of Swansea citizen.	-	-	-	Martin.Nicholls	Phillip.Holmes	-	Red	Red	22-OCT-20	Yes

Control Measure Description **Develop a Covid Economic Recovery Plan**

#### Progress to Date

Progress to Date	Created By	Date Created
Consultation Ongoing With Partners	Phillip.Holmes	22-OCT-20
Draft Action Plan Prepared And Circulated With Regeneration Swansea Partnership - August 2020 Council'S Economic Deveelopment Response To Covid Report Prepared For Cabinet- September 2020	Phillip.Holmes	28-SEP-20

Control Measure Description **Collaborate with Welsh Government on Regional Economic Framework**

#### Progress to Date

Progress to Date	Created By	Date Created
Consultation Underway	Phillip.Holmes	22-OCT-20
Input Provided To Consultation Documents	Phillip.Holmes	28-SEP-20

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Control Measure Description Refresh Regional Economic Regeneration Strategy

Progress to Date

Progress to Date	Created By	Date Created
Swansea Providing Lead Role For Region. Work Scoped And Draft Brief Prepared - Sept 20	Phillip.Holmes	28-SEP-20

Control Measure Description Attract sufficient investment and development and regenerate the city centre.

Progress to Date

Progress to Date	Created By	Date Created
Formal Procurement Process Seeking Strategic Partner Under Shaping Swansea Underway. Initial Phase To Shortlist Bidders Due To Reach Milestone By Dec 2020	Martin.Nicholls	27-SEP-20
Progress As Part Of Economic Recovery Plan.	Martin.Nicholls	27-SEP-20

Control Measure Description Work with partners to deliver the Swansea Bay City Deal and attract investment across the region to deliver highly skilled and well-paid jobs.

Progress to Date

Progress to Date	Created By	Date Created
Swansea "Council" Projects Approved. Further Business Case Analysis Taking Place Of Uwtisd And Sbuhb Projects In Line With Agreed Business Case Process. Homes And Power Stations Project Business Case Due To Submission November 2020	Martin.Nicholls	27-SEP-20

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Control Measure Description Organise and facilitate virtual Meet-the-Buyer events to help local businesses to identify opportunities to bid for Council work and contracts.

### Progress to Date

Progress to Date	Created By	Date Created
Progressed In Line With Foundational Economy Work	Martin.Nicholls	27-SEP-20

Control Measure Description Take appropriate actions where the council has a direct relationship with businesses such as Swansea indoor market traders with rent relief to support businesses during COVID-19.

### Progress to Date

Progress to Date	Created By	Date Created
Cabinet Approval Grated For Support To Swansea Market And Other Eligible Businesses. Ongog Support Provided Where The Individual Cases Where Appropriate	Martin.Nicholls	27-SEP-20

Control Measure Description Provide business advice and support, including administering UK and Welsh Government business grants and funds, to assist them during COVID-19.

### Progress to Date

Progress to Date	Created By	Date Created	Updated By
Significant Support Provided In Line With Government Grants	Martin.Nicholls	27-SEP-20	-

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Control Measure Description Assist tourism businesses to reopen safely following closure as a result of COVID-19.

Progress to Date

Progress to Date	Created By	Date Created
Promotion Of "New Rules Being Coordinated By The Councils Tourism Team. Restcution And Changing Picture Makes It Diffuct For Businesses To Respond. Policy Development Committe To Also Include On Its 20/21 Programme	Martin.Nicholls	27-SEP-20

Control Measure Description Work with the Welsh Government on a foundational economy approach to help establish a firm base of medium sized firms in Swansea, strengthen local supply chains and add social value in procurement.

Progress to Date

Progress to Date	Created By	Date Created
Foudational Economy Bid Approved By Wg. Progress Being Reported To Wg And Encuraing Response As Part Of Monitoring. Deadline Extended To Dec 2020 To To Covid	Martin.Nicholls	27-SEP-20

Control Measure Description Implement the Business and Economic stream of the Councils COVID-19 Recovery Plan to understand and recover from the impact of COVID-19, build resilience and develop opportunities.

Progress to Date

Progress to Date	Created By	Date Created
Draft Local Economic Recovery Stratgey Agreed By Regen Swansea Partnership. Upadte Due To Go To Cabinet October 2020	Martin.Nicholls	27-SEP-20